

DRAFT

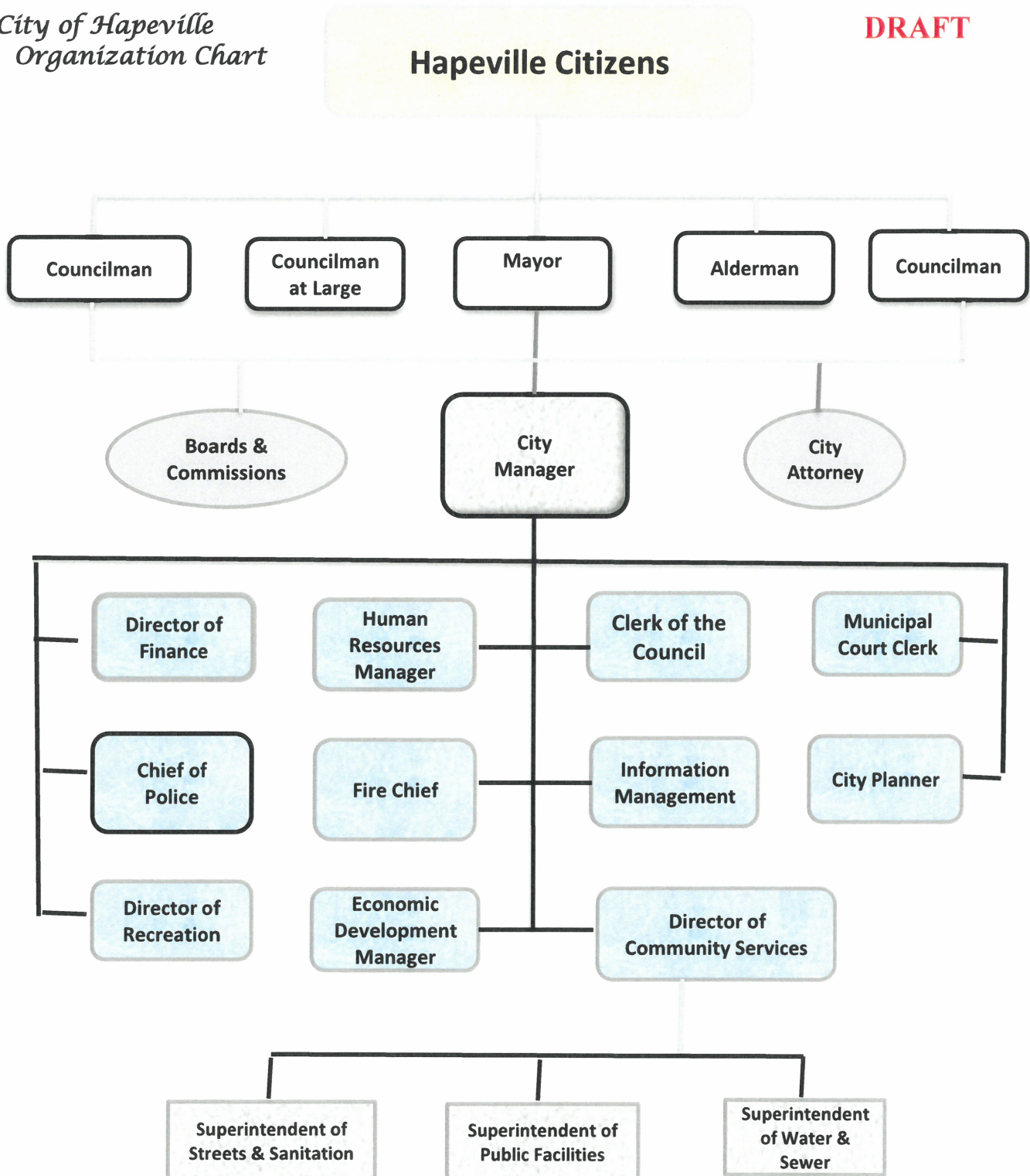
City of Hapeville

PROPOSED
ANNUAL OPERATING BUDGET

FISCAL YEAR 2020



*City of Hapeville
Organization Chart*

DRAFT

BUDGETED REVENUES & EXPENDITURES: ALL FUNDS**REVENUES****DRAFT**

	2020 BUDGET
GENERAL FUND	13,804,350
SPECIAL REVENUE FUND	143,500
TRADE & TOURISM FUND	2,343,750
CAPITAL PROJECTS FUND	5,272,000
T-SPLOST	2,470,400
	24,034,000
WATER & SEWER	5,646,000
SOLID WASTE/RECYCLING	546,500
STORMWATER FUND	180,000
TOTAL	30,406,500

EXPENDITURES

	2020 BUDGET
GENERAL FUND	13,802,281
SPECIAL REVENUE FUND	143,500
TRADE & TOURISM FUND	2,343,750
CAPITAL PROJECTS FUND	5,272,000
T-SPLOST	2,470,400
	24,031,931
WATER & SEWER	4,846,398
SOLID WASTE/RECYCLING	546,500
STORMWATER FUND	108,136
TOTAL	29,532,965

Footnote: Only General Government Funds are required to have formal Budgets. All other fund budgets are managerial.

SUMMARY OF REVENUES AND EXPENDITURES: ALL FUNDS

DRAFT

REVENUES

FY 2015 to FY 2020

	2015 ACTUAL	2016 ACTUAL	2017 ACTUAL	2018 ACTUAL	2019 BUDGET	2020 BUDGET
GENERAL FUND	9,891,114	11,786,937	12,063,339	11,876,323	12,460,350	13,804,350
SPECIAL REVENUE FUND	114,563	132,852	124,570	126,772	113,500	143,500
HOTEL & MOTEL FUND	2,275,691	2,462,622	2,771,189	3,108,228	3,950,000	3,750,000
TRADE & TOURISM FUND	1,320,645	1,419,563	1,590,394	1,820,551	3,366,829	2,343,750
CAPITAL PROJECTS FUND	957,585	1,133,938	961,485	1,927,709	8,327,600	5,272,000
T-SPLOST	-	-	257,628	1,123,090	1,200,000	2,470,400
	14,559,599	16,935,912	17,768,605	19,982,673	29,418,279	27,784,000
WATER & SEWER	8,831,459	4,941,540	4,818,304	4,657,175	4,770,000	5,646,000
SOLID WASTE/RECYCLING	525,365	525,364	536,448	544,300	543,700	546,500
STORMWATER FUND	-	-	1,486,066	276,292	180,000	180,000
	9,356,824	5,466,904	6,840,818	5,477,767	5,493,700	6,372,500
TOTAL	23,916,422	22,402,816	24,609,423	25,460,439	34,911,979	34,156,500

EXPENDITURES

FY 2015 to FY 2020

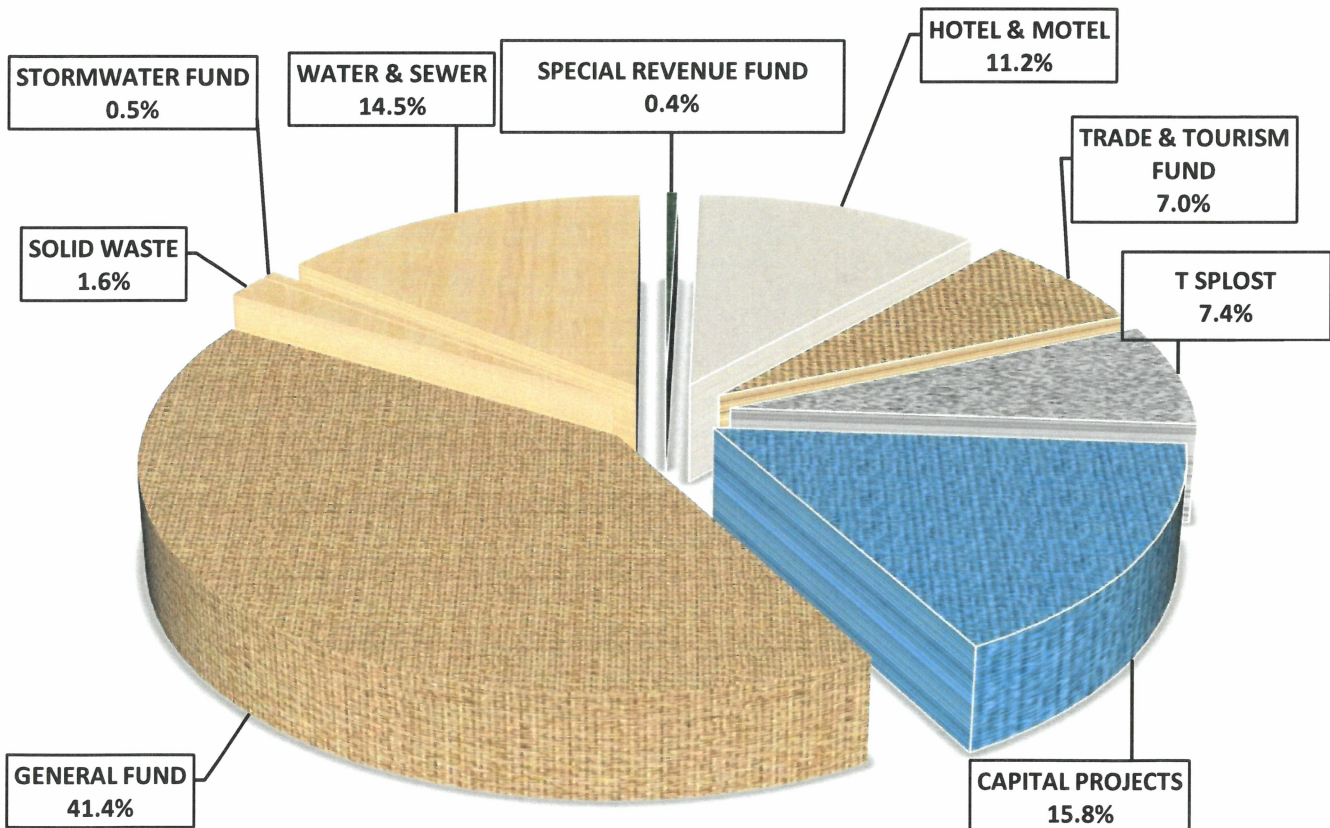
	2015 ACTUAL	2016 ACTUAL	2017 ACTUAL	2018 ACTUAL	2019 BUDGET	2020 BUDGET
GENERAL FUND	9,794,968	11,365,304	12,140,844	11,817,316	12,513,050	13,802,281
SPECIAL REVENUE FUND	113,917	144,972	119,713	125,185	113,500	143,500
HOTEL & MOTEL FUND	2,275,691	2,462,622	2,771,189	3,108,228	3,950,000	3,750,000
TRADE & TOURISM FUND	1,017,023	980,136	793,837	1,617,724	3,366,829	2,343,750
CAPITAL PROJECTS FUND	957,585	1,133,938	874,277	1,949,189	8,327,600	5,272,000
T-SPLOST	-	-	-	399,964	1,200,000	2,470,400
	14,159,184	16,086,973	16,699,860	19,017,606	29,470,979	27,781,931
WATER & SEWER	3,931,637	4,673,484	5,447,557	4,617,503	4,770,000	4,846,398
SOLID WASTE/RECYCLING	478,434	500,723	616,717	492,130	483,330	546,500
STORMWATER FUND	-	-	137,850	70,283	180,000	180,000
	4,410,071	5,174,207	6,202,124	5,179,916	5,433,330	5,572,898
TOTAL	18,569,255	21,261,179	22,901,984	24,197,522	34,904,309	33,354,829

FY 2020 BUDGET
ALL BUDGETED FUNDS: AS % OF TOTAL BUDGET

DRAFT

	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	% of Total
GENERAL FUND	11,365,304	12,140,844	11,817,316	12,513,050	13,802,281	41.4%
SPECIAL REVENUE FUND	144,972	119,713	125,185	113,500	143,500	0.4%
HOTEL & MOTEL FUND	2,462,622	2,771,189	3,108,228	3,950,000	3,750,000	11.2%
TRADE & TOURISM FUND	980,136	793,837	1,617,724	3,366,829	2,343,750	7.0%
T SPLOST	0	0	399,964	1,200,000	2,470,400	7.4%
CAPITAL PROJECTS FUND	1,133,938	874,277	1,949,189	8,327,600	5,272,000	15.8%
WATER & SEWER	4,673,484	5,447,557	4,617,503	4,770,000	4,846,398	14.5%
SOLID WASTE/RECYCLING	500,723	616,717	492,130	483,330	546,500	1.6%
STORMWATER FUND	0	137,850	70,283	180,000	180,000	0.5%
Total Budget	21,261,179	22,901,984	24,197,522	34,904,309	33,354,829	100%

EACH FUND AS % OF TOTAL



GENERAL FUND SUMMARY

REVENUE SUMMARY BY SOURCE

DRAFT

	2015 ACTUAL	2016 ACTUAL	2017 ACTUAL	2018 ACTUAL	2019 ADOPTED	2020 PROPOSED
TAXES: ALL SOURCES	7,339,894	8,312,610	8,658,037	8,793,923	9,435,000	10,148,000
LICENSES AND PERMITS	210,200	293,251	713,586	519,741	519,000	359,000
INTERGOVERNMENTAL	-	-	82,060	22,340	76,000	76,000
CHARGES FOR SERVICES	280,061	343,769	352,615	391,595	347,100	404,600
FINES AND FORFEITURES	480,305	120,076	180,778	209,066	215,000	457,500
INVESTMENT INCOME	191	218	448	781	500	500
CONTRIBUTIONS	8,360	8,596	12,192	5,290	7,500	5,500
MISC REVENUE	31,090	39,844	107,940	186,709	39,000	49,000
OTHER SOURCES OF FUNDS	1,541,014	2,668,572	1,955,683	1,746,878	1,821,250	2,304,250
TOTAL	9,891,114	11,786,937	12,063,339	11,876,323	12,460,350	13,804,350

EXPENDITURES BY MAJOR FUNCTION

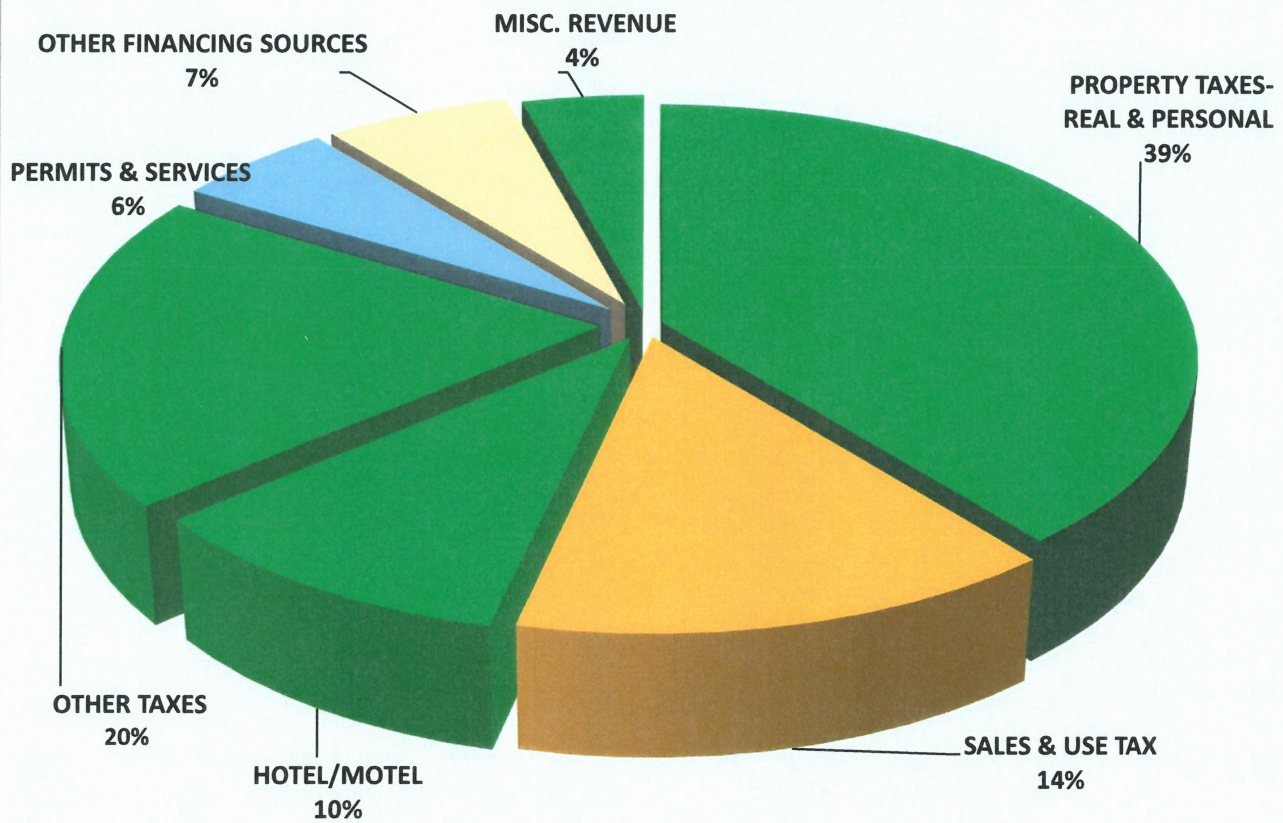
	2015 ACTUAL	2016 ACTUAL	2017 ACTUAL	2018 ADOPTED	2019 PROPOSED	2020 PROPOSED
GENERAL GOVERNMENT	2,112,745	2,164,603	3,245,910	2,884,570	2,971,956	1,890,246
JUDICIAL	160,537	137,512	128,399	128,537	168,082	183,179
POLICE ADMINISTRATION	2,855,651	2,955,608	2,941,127	3,059,225	3,316,886	3,993,083
FIRE ADMINISTRATION	2,379,663	3,450,370	2,551,261	2,502,016	2,649,571	3,710,435
COMMUNITY SERVICES	1,667,321	2,056,024	2,465,852	2,192,945	2,154,760	2,693,029
PARTICIPANT RECREATION	513,482	503,713	553,086	537,314	583,474	620,775
DEVELOPMENT & PLANNING	105,569	97,474	255,209	512,710	668,321	711,534
TOTAL EXPENDITURES	9,794,968	11,365,304	12,140,844	11,817,316	12,513,050	13,802,281
NET	96,147	421,632	(77,505)	59,007	(52,700)	2,069

GENERAL FUND REVENUE SUMMARY

DRAFT

	2015 ACTUAL	2016 ACTUAL	2017 ACTUAL	2018 ACTUAL	2019 BUDGET	2020 BUDGET
PROPERTY TAXES-REAL & PERSONAL	3,633,269	4,236,004	4,471,246	4,356,369	5,035,000	5,410,000
SALES & USE TAX	1,739,336	1,751,341	1,769,265	1,862,974	1,850,000	1,980,000
HOTEL/MOTEL TAXES1	975,296	1,055,410	1,180,795	1,287,677	1,481,250	1,406,250
OTHER TAXES	1,967,289	2,325,265	2,417,526	2,574,580	2,550,000	2,758,000
PERMITS & SERVICES	490,260	637,020	1,066,201	911,336	866,100	763,600
OTHER FINANCING SOURCES	565,718	1,613,162	774,888	459,201	340,000	898,000
MISC. REVENUE	519,946	168,735	383,418	424,186	338,000	588,500
TOTAL	9,891,114	11,786,937	12,063,339	11,876,323	12,460,350	13,804,350

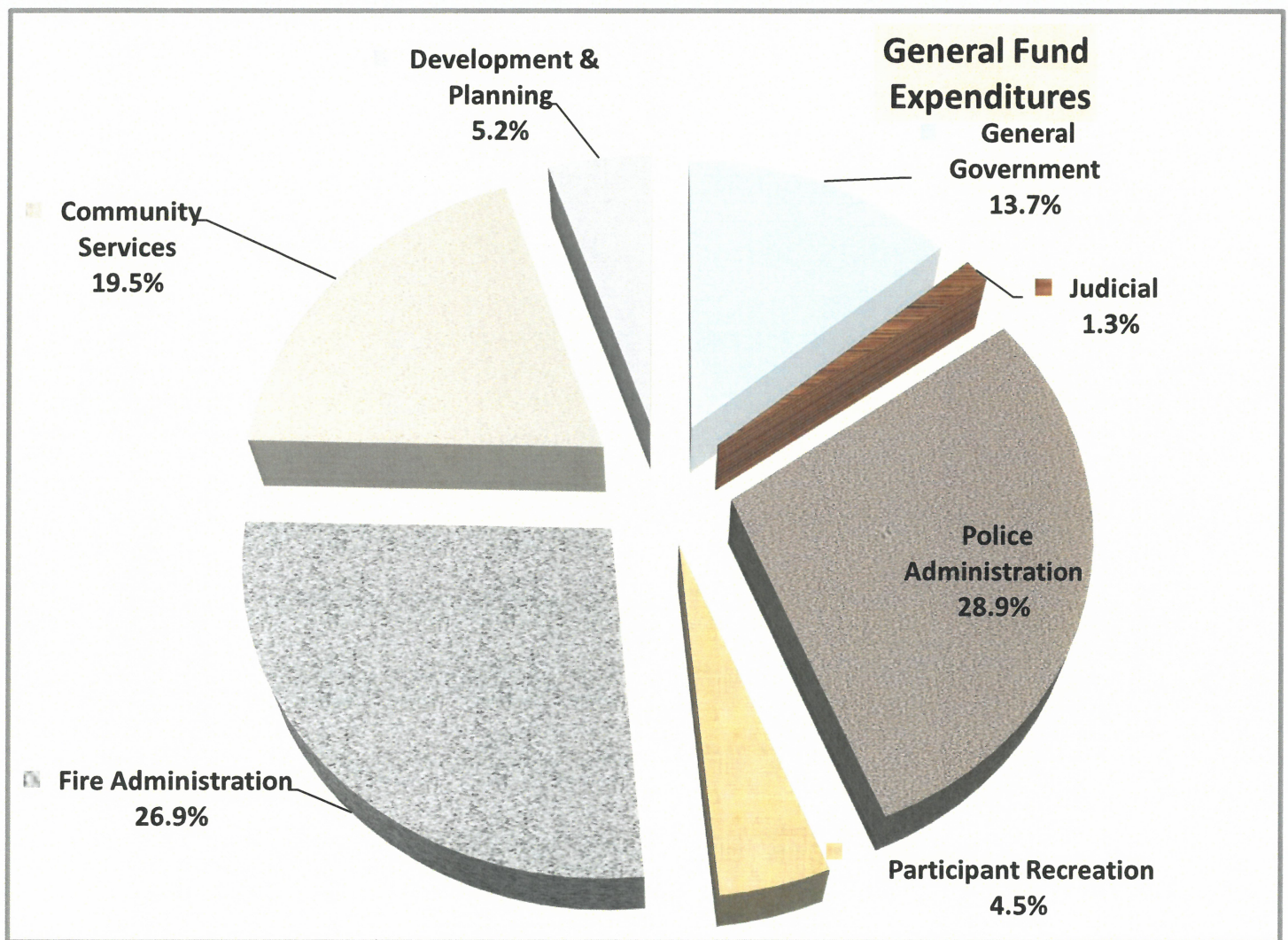
General Fund Revenues



**GENERAL FUND EXPENDITURES
by FUNCTION (As % of Budget)**

DRAFT

	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	% of Total
General Government	2,164,603	3,245,910	2,884,570	2,971,956	1,890,246	13.7%
Judicial	137,512	128,399	128,537	168,082	183,179	1.3%
Police Administration	2,955,608	2,941,127	3,059,225	3,316,886	3,993,083	28.9%
Fire Administration	3,450,370	2,551,261	2,502,016	2,649,571	3,710,435	26.9%
Community Services	2,056,024	2,465,852	2,192,945	2,154,760	2,693,029	19.5%
Participant Recreation	503,713	553,086	537,314	583,474	620,775	4.5%
Development & Planning	97,474	255,209	512,710	668,321	711,534	5.2%
Total Expenditures	11,365,304	12,140,844	11,817,316	12,513,050	13,802,281	100.0%



Fiscal Year 2020
EXPENDITURES BY DEPARTMENT AND FUND
ALL FUNDS

DRAFT

	2018 Actual	2019 Budget	2020 Budget	Budget Variance
<u>GENERAL FUND DEPARTMENTS/DIVISIONS</u>				
LEGISLATIVE				
CITY COUNCIL	41,607	44,000	42,886	(1,114)
MAYOR	18,520	25,850	24,043	(1,807)
CITY CLERK	94,434	170,360	203,672	33,312
ELECTIONS	78	5,200	12,500	7,300
FINANCE & ADMINISTRATION				
CITY MANAGER	120,906	465,105	464,516	(589)
FINANCE & ADMINISTRATION	1,053,555	690,666	702,821	12,155
LEGAL SERVICES	389,447	350,000	330,000	(20,000)
HUMAN RESOURCES	413,865	353,037	203,767	(149,270)
INFORMATION TECHNOLOGY	723,570	475,299	519,099	43,800
POLICE ADMINISTRATION				
POLICE ADMINISTRATION	3,002,317	3,149,075	3,790,859	641,784
MUNICIPAL COURT	128,537	168,082	183,179	15,097
CODE ENFORCEMENT	56,907	167,811	202,224	34,413
FIRE ADMINISTRATION	2,502,016	2,649,571	3,710,435	1,060,864
PARTICIPANT RECREATION	537,314	583,474	620,775	37,301
COMMUNITY SERVICES				
HIGHWAY AND STREETS	1,213,290	1,304,500	1,678,545	374,045
PARK AREAS & GROUNDS	979,655	850,260	1,014,484	164,224
PLANNING & ECONOMIC DEVELOPMENT				
PLANNING & ZONING	122,402	179,350	193,800	14,450
ECONOMIC DEVELOPMENT	362,692	443,971	472,734	28,763
MAIN STREET	27,616	45,000	45,000	0
OTHER FINANCING USES	28,589	392,439	(613,058)	(1,005,497)
TOTAL: GENERAL FUND	11,817,316	12,513,050	13,802,281	1,289,231
GENERAL FUND	11,817,316	12,513,050	13,802,281	1,289,231
SPECIAL REVENUE FUND	125,185	113,500	143,500	30,000
HOTEL & MOTEL FUND	3,108,228	3,950,000	3,750,000	(200,000)
TRADE & TOURISM FUND	1,617,724	3,366,829	2,343,750	(1,023,079)
CAPITAL PROJECTS FUND	1,949,189	8,327,600	5,272,000	(3,055,600)
T SPLOST	399,964	1,200,000	2,470,400	1,270,400
WATER & SEWER	4,617,503	4,770,000	4,846,398	76,398
SOLID WASTE/RECYCLING	492,130	483,330	546,500	63,170
STORMWATER UTILITY	70,283	180,000	180,000	0
TOTAL	20,619,048	34,904,309	33,354,829	(1,549,480)
	21,089,295	30,954,309	29,604,829	(1,349,480)

	2015 ACTUAL	2016 ACTUAL	2017 ACTUAL	2018 ACTUAL	2019 ADOPTED	2020 PROPOSED
WATER AND SEWER FUND						
REVENUES						
CHARGES FOR CHARGES	4,294,778	4,588,607	4,768,304	4,647,498	4,770,000	4,146,000
INVESTMENT INCOME	-	-	-	-	-	-
MISC REVENUE	-	-	50,000	-	-	1,500,000
OTHER FINANCING SOURCES	4,536,681	352,933	-	9,677	-	-
TOTAL REVENUES	8,831,459	4,941,540	4,818,304	4,657,175	4,770,000	5,646,000
EXPENDITURES						
SEWAGE COLLECTION & DISPOSAL						
CONTRACTED SERVICES	303,793	456,005	285,156	369,604	400,000	-
WATER SUPPLY						
PERSONNEL	389,855	459,352	528,392	429,000	489,525	508,681
CONTRACTED SERVICES	359,310	396,890	306,017	294,124	377,600	469,330
SUPPLIES	51,853	80,851	83,977	97,539	100,400	84,800
CAPITAL OUTLAYS	1,570	1,617	1,666	-	300,000	1,200,000
DEBT SERVICE/TRANSFERS	1,027,425	1,437,168	2,341,628	1,590,292	1,368,559	1,029,587
TOTAL WATER SUPPLY	1,830,014	2,375,878	3,261,679	2,410,955	2,636,084	3,292,398
WATER DISTRIBUTION						
SUPPLIES	1,439,973	1,561,650	1,627,772	1,596,743	1,500,000	1,514,000
DEPR/AMORT	357,857	279,951	-	-	193,916	-
CAPITAL OUTLAYS	-	-	-	-	40,000	40,000
DISTRIBUTION	1,797,830	1,841,601	1,627,772	1,596,743	1,733,916	1,554,000
TOTAL EXPENDITURES	3,931,637	4,673,484	5,174,608	4,377,303	4,770,000	4,846,398
NET REVENUES (EXPENSE)	4,899,822	268,056	(356,304)	279,872	-	799,602
SOLID WASTE FUND						
REVENUES						
CHARGES FOR SERVICES	499,282	525,364	536,448	544,300	543,700	546,500
TOTAL REVENUES	499,282	525,364	536,448	544,300	543,700	546,500
EXPENDITURES						
SOLID WASTE & RECYCLING						
PERSONNEL	254,173	298,982	401,994	289,577	284,040	76,482
CONTRACTED	166,362	141,539	166,275	156,296	152,000	460,018
SUPPLIES	31,558	32,625	33,158	30,658	32,000	10,000
DEPR/AMORT	15,291	15,290	15,290	15,599	15,290	-
DEBT SERVICE	11,050	12,286	-	-	-	-
TOTAL EXPENDITURES	478,434	500,723	616,717	492,130	483,330	546,500
NET REVENUES (EXPENSE)	20,848	24,641	(80,269)	52,170	60,370	-

290-TRADE AND TOURISM

DRAFT

	2015 ACTUAL	2016 ACTUAL	2017 ACTUAL	2018 ACTUAL	2019 ADOPTED	2020 PROPOSED
--	----------------	----------------	----------------	----------------	-----------------	------------------

REVENUES

OTHER FINANCING SOURCES		1,419,563	1,590,394	1,820,551	3,366,829	2,343,750
TOTAL REVENUES		1,419,563	1,590,394	1,820,551	3,366,829	2,343,750

EXPENDITURES

PARKS AND GROUNDS

TOTAL PARKS & GROUNDS		153,613	213,095	-	0	0
-----------------------	--	---------	---------	---	---	---

HOYT SMITH CENTER

HOYT SMITH CENTER		0	68,386	141,297	324,329	133,010
-------------------	--	---	--------	---------	---------	---------

ECONOMIC DEVELOPMENT

TOTAL ECON DEVELOP		514,064	471,379	1,476,427	1,777,500	2,210,740
--------------------	--	---------	---------	-----------	-----------	-----------

MAIN STREET PROGRAM

TOTAL MAIN STREET		18,706	9,010	-	-	-
-------------------	--	--------	-------	---	---	---

OTHER FINANCING USES

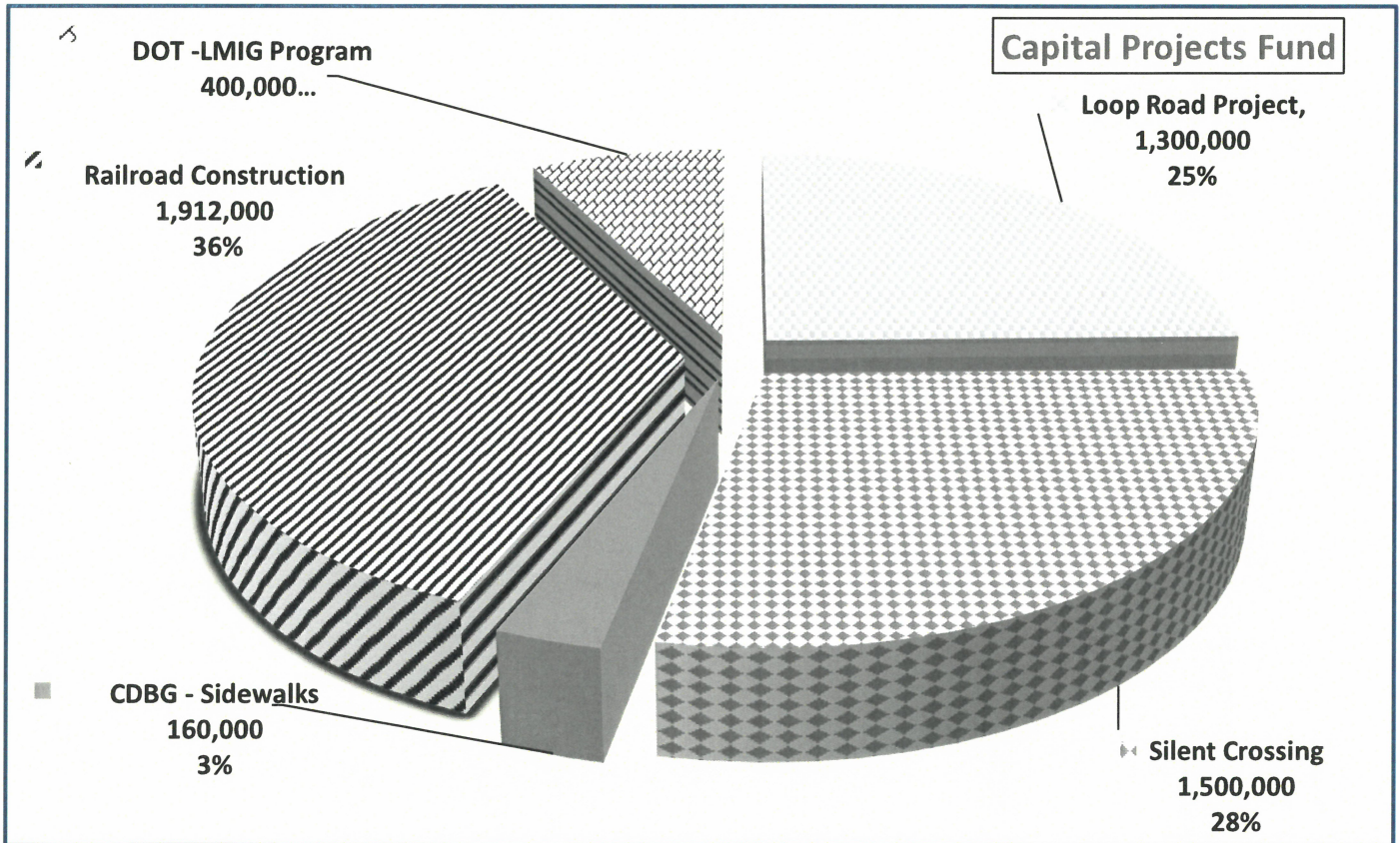
		293,752	31,967	-	1,265,000	-
--	--	---------	--------	---	-----------	---

TOTAL EXPENDITURES		980,136	793,837	1,617,724	3,366,829	2,343,750
TOTAL REVENUES		1,419,563	1,590,394	1,820,551	3,366,829	2,343,750
NET REVENUE		439,427	796,557	202,827	-	-

CAPITAL PROJECTS FUND

DRAFT

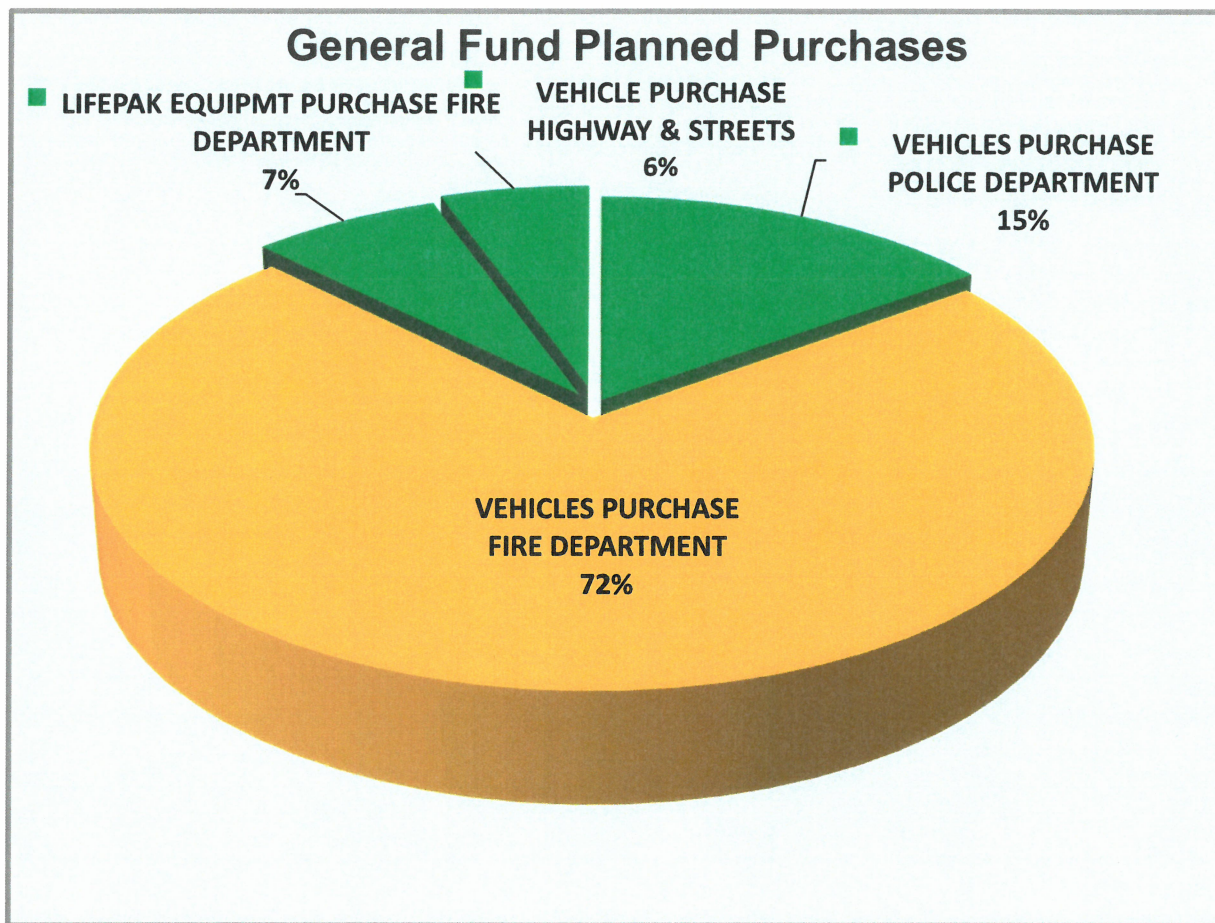
PROJECTS	2015 ACTUAL	2016 ACTUAL	2017 ACTUAL	2018 ACTUAL	2019 ADOPTED	2020 PROPOSED
No Central Ave Streetscape	137,830	398,783	515	72,968	-	-
Loop Road Project	87,040	37,296	69,816	31,141	2,779,000	1,300,000
Silent Crossing Project	-	-	-	-	-	1,500,000
Railroad Construction	150,509	20,350	32,394	284,734	3,210,000	1,912,000
Dogwood - No Ave Scape	40,702	23,075	337,884	1,416,297	880,000	-
597 North Central	87,040	-	24,641	(0)	1,265,000	-
N.Fulton Streetscape	222,085	485,662	-	-	-	-
CDBG - Sidewalks	78,909	75,258	-	8,437	100,000	160,000
DOT - LMIG Program	4,218	70,882	82,816	100,998	93,600	400,000
Other						
Total Capital Projects	808,333	1,111,306	548,067	1,914,575	8,327,600	5,272,000



**GENERAL FUND
PLANNED PURCHASES**

DRAFT

	2020 BUDGET
VEHICLES PURCHASE - POLICE DEPARTMENT	135,000
VEHICLES PURCHASE - FIRE DEPARTMENT	650,000
LIFEPAK EQUIPMT PURCHASE - FIRE DEPARTMENT	63,000
VEHICLE PURCHASE - HIGHWAY & STREETS	50,000
TOTAL	898,000

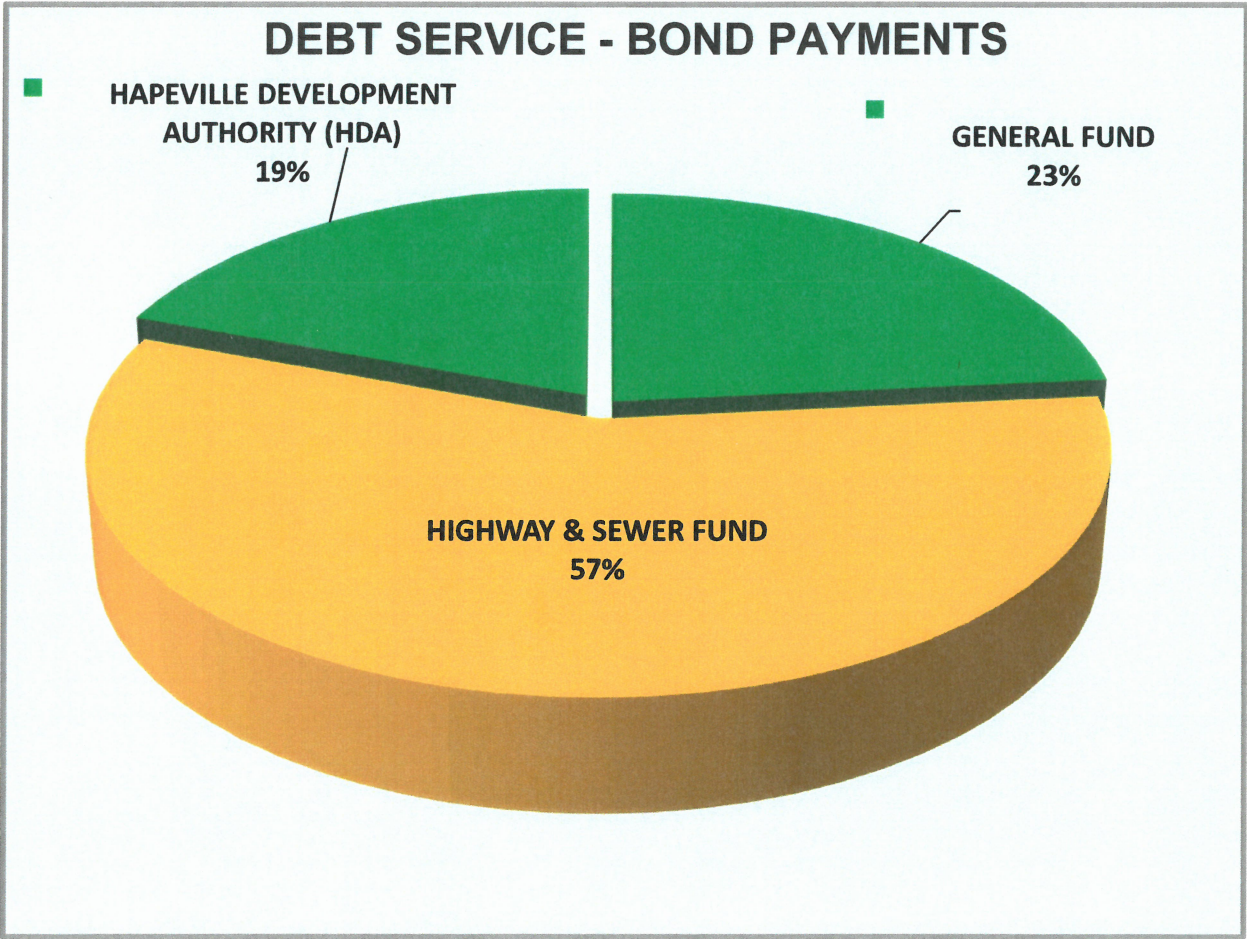


DEBT SERVICE BOND PAYMENTS

DRAFT

2020
BUDGET

GENERAL FUND	422,881
WATER & SEWER FUND	1,029,587
HAPEVILLE DEVELOPMENT AUTHORITY (HDA)	349,200
TOTAL	1,801,668



**BUDGET COMPARISON BY FUND
% CHANGE IN BUDGETED EXPENDITURES**

DRAFT

FUND	2015	2016	2017	2018	2019	2020	% Change
GENERAL FUND	9,794,968	11,365,304	12,140,844	11,817,316	12,513,050	13,802,281	9.3%
SPECIAL REVENUE FUND	113,917	144,972	119,713	125,185	113,500	143,500	20.9%
HOTEL & MOTEL FUND	2,275,691	2,462,622	2,771,189	3,108,228	3,950,000	3,750,000	-5.3%
TRADE & TOURISM FUND	1,017,023	980,136	793,837	1,617,724	3,366,829	2,343,750	-43.7%
CAPITAL PROJECTS FUND	957,585	1,133,938	874,277	1,949,189	8,327,600	5,272,000	-58.0%
T SPLOST	0	0	0	399,964	1,200,000	2,470,400	51.4%
WATER & SEWER	3,931,637	4,673,484	5,447,557	4,617,503	4,770,000	4,846,398	1.6%
SOLID WASTE/RECYCLING	478,434	500,723	616,717	492,130	483,330	546,500	11.6%
STORMWATER FUND	0	0	137,850	70,283	180,000	180,000	0.0%
Total Budget	18,569,255	21,261,179	22,901,984	24,197,522	34,904,309	33,354,829	-4.6%

ALL FUNDS: PERCENT CHANGE

PERCENTAGE CHANGE IN EXPENDITURES

